Original 2020/2021	Forecast 2020/2021	Draft 2021/2022	Varian 2020/21 - 2	
£	£	£	£	%

Finance & Resources

# Chief Executive's Unit (MO) (Claire Hamilton)

Facilitating Change (Claire Hamilton)								
Supplies & Services	100,000	100,000	100,000	0	0%			
Recharges	(100,000)	(100,000)	(100,000)	0	0%			
Net Expenditure: Facilitating Change	0	0	0	0				

Management Team and Other Support Overheads (Cla	aire Hamilton)				
Employees	474,390	486,692	463,020	(11,370)	(2%)
Transport	630	630	640	10	2%
Supplies & Services	11,950	41,950	11,960	10	0%
Recharges	(486,970)	(529,272)	(475,620)	11,350	(2%)
Net Expenditure: Management Team and Other		, , , , , , , , , , , , , , , , , , ,			
Support Overheads	(0)	0	0	0	
Net Expenditure: Chief Executive's Unit (MO)	(0)	0	0	0	

## Corporate and Contracted Services

Sports Development and Community Recreation (Ben Hosier)									
Premises	41,740	41,740	42,570	830	2%				
Supplies & Services	65,000	1,125,000	0	(65,000)	(100%)				
Capital Charges	797,000	797,000	797,000	0	0%				
Income	(508,380)	0	(500,950)	7,430	(1%)				
Recharges	153,903	158,046	171,767	17,864	12%				
Net Expenditure: Sports Development and									
Community Recreation	549,263	2,121,786	510,387	(38,876)	(7%)				

Car Parking (Ben Hosier)									
Employees	85,710	95,486	94,510	8,800	10%				
Premises	452,880	478,990	526,940	74,060	16%				
Transport	1,140	1,140	1,160	20	2%				
Supplies & Services	769,800	709,800	759,520	(10,280)	(1%)				
Third-Parties	25,040	25,040	25,540	500	2%				
Capital Charges	87,800	87,800	87,800	0	0%				
Income	(2,772,710)	(1,372,710)	(2,772,990)	(280)	0%				
Recharges	359,549	367,671	371,293	11,745	3%				
Net Expenditure: Car Parking	(990,791)	393,217	(906,227)	84,565	(9%)				

Property Management and Office Accommodation (Ben Hosier)									
Premises	311,120	530,250	318,660	7,540	2%				
Supplies & Services	20,360	20,360	20,490	130	1%				
Third-Parties	473,010	473,010	482,470	9,460	2%				
Capital Charges	471,100	471,100	471,100	0	0%				
Income	(396,740)	(454,972)	(404,670)	(7,930)	2%				
Recharges	(878,850)	(1,039,748)	(888,050)	(9,200)	1%				
Net Expenditure: Property Management and Office									
Accommodation	0	0	0	(0)					

	Original 2020/2021 £	Forecast 2020/2021 £	Draft 2021/2022 £	Varianc 2020/21 - 20 £	-
Procurement Services (Ben Hosier)					
Frocurement Services (Ben Hosler)					
Employees	201,560	201,561	207,470	5,910	3%
Transport	340	340	350	10	3%
Supplies & Services	2,660	2,660	2,680	20	1%
Recharges	(204,559)	(204,561)	(210,500)	(5,940)	3%
Net Expenditure: Procurement Services	0	(0)	0	(0)	
Climate Change and Sustainability (Mark Gaynor/Ben	Hosier)				
Employees	59,746	46,256	100,440	40,694	68%
Supplies & Services	7,640	7,640	107,640	100,000	1309%
Recharges	(67,386)	(53,896)	(208,080)	(140,694)	209%
Net Expenditure: Management Team and Other		(			
Support Overheads	(0)	(0)	(0)	(0)	
Democratic Representation and Management (Farida H	lussain)				
Employees	253,890	241,534	254,340	450	0%
Transport	12,640	12,640	13,010	370	3%
Supplies & Services	533,080	512,310	512,340	(20,740)	(4%)
Income	(1,210)	(1,210)	(1,230)	(20)	2%
Grants and Contributions	0	(2,480)	0	0	
Recharges	923,023	978,958	987,115	64,092	7%
Net Expenditure: Democratic Representation and	4 704 400	4 744 750	4 705 575	44.450	20/
Management	1,721,423	1,741,752	1,765,575	44,152	3%
Corporate Management (Farida Hussain)					
Recharges	448,840	493,252	371,708	(77,133)	(17%)
Net Expenditure: Corporate Management	448,840	493,252	371,708	(77,133)	(17%)
Registration of Electors (Farida Hussain)	г.				
Employees	181,790	159,482	192 950	1.060	1%
Employees Transport	150	159,462	<u>182,850</u> 150	1,060 0	0%
Supplies & Services	84,460	101,254	85,640	1,180	1%
Income	(1,660)	(1,660)	(1,690)	(30)	2%
Recharges	88,499	92,014	98,286	9,787	11%
Net Expenditure: Registration of Electors	353,239	351,240	365,236	11,997	3%
Conducting Elections (Farida Hussain)	г <b>г</b>				
Employees Supplies & Services	0	0 19,568	0	0	
Grants and Contributions	0	(16,001)	0	0	
Net Expenditure: Conducting Elections	0 0	3,567	0	0	
	· · · · · · ·	-,			
Local Welfare Assistance Schemes (Farida Hussain)					
Supplies & Services	2,570	2,570	2,620	50	2%
Net Expenditure: Local Welfare Assistance Schemes	2,570	2,570	2,620	50	2%

	Original 2020/2021 £	Forecast 2020/2021 £	Draft 2021/2022 £	 ance - 2021/22 %
Legal Services (Farida Hussain)				

Employees	471,110	471,110	455,770	(15,340)	(3%)
Transport	1,410	1,410	1,440	30	2%
Supplies & Services	34,360	34,360	34,670	310	1%
Third-Parties	10,000	10,000	10,200	200	2%
Capital Charges	9,100	9,100	9,100	0	0%
Income	(25,740)	(25,740)	(26,250)	(510)	2%
Grants and Contributions	(99,830)	(70,000)	(100,140)	(310)	0%
Recharges	(400,409)	(430,240)	(384,790)	15,620	(4%)
Net Expenditure: Legal Services	0	(0)	0	(0)	

Central Administration (Farida Hussain)								
Employees	320,350	292,888	293,190	(27,160)	(8%)			
Transport	480	480	500	20	4%			
Supplies & Services	185,550	190,550	187,930	2,380	1%			
Third-Parties	1,100	1,100	1,120	20	2%			
Capital Charges	17,100	17,100	17,100	0	0%			
Income	(540)	(540)	(550)	(10)	2%			
Recharges	(524,041)	(501,578)	(499,290)	24,750	(5%)			
Net Expenditure: Central Administration	0	0	0	0				

Management Team and Other Support Overheads (Mark Brookes)								
Employees	173,000	173,000	172,720	(280)	(0%)			
Transport	780	780	800	20	3%			
Supplies & Services	1,880	1,880	1,890	10	1%			
Recharges	(175,660)	(175,661)	(175,410)	250	(0%)			
Net Expenditure: Management Team and Other								
Support Overheads	0	(0)	0	0				

Net Expenditure: Corporate and Contracted Services 2,084,545 5,107,384 2,109,299 24,754 1%

#### Finance & Operations Management (James Deane)

Internal Audit (James Deane)							
Third-Parties	106,190	106,190	88,310	(17,880)	(17%)		
Recharges	(106,190)	(106,190)	(88,310)	17,880	(17%)		
Net Expenditure: Internal Audit	0	0	0	0			

Management Team and Other Support Overheads (Ja	mes Deane)				
Employees	355,670	440,731	353,540	(2,130)	(1%)
Supplies & Services	2,830	4,550	2,840	10	0%
Recharges	(358,500)	(445,282)	(356,380)	2,120	(1%)
Net Expenditure: Management Team and Other					
Support Overheads	(0)	(0)	(0)	0	

Net Expenditure: Finance & Operations Management	0	(0)	0	0	
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Original 2020/2021	Forecast 2020/2021	Draft 2021/2022	Varia - 2020/21	
£	£	£	£	%

# Finance & Resources (Nigel Howcutt)

Housing Benefit Payments (Chris Baker)					
Capital Charges	35,000	35,000	35,000	0	0%
Transfer Payments	23,440,000	23,440,000	23,440,000	0	0%
Grants and Contributions	(23,673,850)	(23,673,850)	(23,673,850)	0	0%
Other Income	(190,000)	(190,000)	(190,000)	0	0%
Net Expenditure: Housing Benefit Payments	(388,850)	(388,850)	(388,850)	0	0%

Housing Benefits: rent rebates to HRA tenants - mand	atory payments (	Chris Baker)			
Capital Charges	20,000	20,000	20,000	0	0%
Transfer Payments	23,704,000	23,704,000	23,704,000	0	0%
Grants and Contributions	(23,559,990)	(23,559,990)	(23,559,990)	0	0%
Other Income	(160,000)	(160,000)	(160,000)	0	0%
Net Expenditure: Housing benefits: rent rebates to					
HRA tenants - mandatory payments	4,010	4,010	4,010	0	0%

Housing Benefits (Administration) (Chris Baker)					
Employees	757,550	855,291	715,550	(42,000)	(6%)
Transport	2,380	1,050	2,430	50	2%
Supplies & Services	10,180	54,670	10,180	0	0%
Grants and Contributions	(535,240)	(603,793)	(476,040)	59,200	(11%)
Recharges	983,106	1,054,917	1,031,482	48,377	5%
Net Expenditure: Housing Benefits (Administration)	1,217,976	1,362,135	1,283,602	65,627	5%

Local Tax Collection (Chris Baker)					
Employees	480,070	483,713	478,980	(1,090)	(0%)
Transport	560	250	570	10	2%
Supplies & Services	125,760	933,936	107,220	(18,540)	(15%)
Grants and Contributions	(468,000)	(1,161,176)	(468,000)	0	0%
Recharges	741,475	752,985	739,818	(1,657)	(0%)
Net Expenditure: Local Tax Collection	879,865	1,009,708	858,588	(21,277)	(2%)

Local Tax Collection and Benefits Support Team (Chris	s Baker)				
Employees	347,810	357,457	352,160	4,350	1%
Transport	5,820	5,820	5,940	120	2%
Supplies & Services	159,510	159,510	162,110	2,600	2%
Grants and Contributions	0	(328)	0	0	
Recharges	(513,140)	(522,459)	(520,210)	(7,070)	1%
Net Expenditure: Local Tax Collection and Benefits					
Support Team	0	(0)	0	0	

Corporate Management (Fiona Jump)					
Employees	0	0	346,290	346,290	
Income	0	0	601,000	601,000	
Net Expenditure: Corporate Management	0	0	947,290	947,290	

<b>Corporate Management - Financial Fees and Services</b>	(Fiona Jump)				
Supplies & Services	121,000	123,206	121,000	0	0%
Net Expenditure: Corporate Management - Financial					
Fees and Services	121,000	123,206	121,000	0	0%

	Original 2020/2021 £	Forecast 2020/2021 £	Draft 2021/2022 £	Variance 2020/21 - 2021/22 £ %
Past Service Costs (Fiona Jump)				
Employees	4,680,000	4,680,000	0	(4,680,000) (100
Net Expenditure: Past Service Costs	4,680,000	4,680,000	0	(4,680,000) (100
Parish Grants (Fiona Jump)				
Supplies & Services	249,900	249,864	249,900	0 0%
Net Expenditure: Parish Grants	249,900	249,864	249,900	0 0%
Financial Services (Fiona Jump)				
Employees	1,091,760	1,177,832	1,101,610	9,850 19
ransport	1,540	1,090	1,570	30 2%
Supplies & Services	54,330	142,595	54,880	550 19
Third-Parties	101,370	44,176	43,400	(57,970) (57
Capital Charges	83,300	83,300	83,300	0 0%
Grants and Contributions	(44,370)	(19,804)	(45,260)	(890) 2%
Recharges let Expenditure: Financial Services	(1,287,931) <b>0</b>	(1,429,189) <b>0</b>	(1,239,500)	<u>48,430</u> (49)
mployees remises ransport	63,000 809,000 246,000	63,000 1,009,000 246,000	64,260 825,180 250,920	1,260 29 16,180 29 4,920 29
Supplies & Services	368,000	368,000	368,000	0 0%
ncome	(380,000)	(380,000)	(387,600)	(7,600) 29 (14,760) 19
Recharges let Expenditure: Support Services - Insurance	(1,106,000) <b>0</b>	(1,246,000) 60,000	(1,120,760) 0	(14,760) 19 0
Ianagement Team and Other Support Overheads (N	Nigel Howcutt)			
Employees	254,920	262,551	255,970	1,050 0%
ransport	560	560	570	10 2%
Supplies & Services	6,150	6,150	6,150	0 0%
Recharges	(261,630)	(269,261)	(262,690)	(1,060) 09
let Expenditure: Management Team and Other Support Overheads	(0)	0	(0)	(0)
Allotments (Richard Rice)		•		
Premises	13,090	13,090	13,350	260 2%
Supplies & Services	300	300	300	0 0%
ncome	(15,920)	(13,250)	(16,240)	(320) 2%
Recharges Net Expenditure: Allotments	370	370	380	10 3%
iet Experialitare: Allotiments	(2,160)	510	(2,210)	(50) 2%
Community Centres & Public Halls (Richard Rice)	Т	Г	1	Γ
mplovees	139,580	145,828	140,620	1,040 19
Employees	100,000	110,020		10,050

Third-Parties	15,060 122,900	9,000 122,900	<u>15,360</u> 122,900	300 0	<u>2%</u> 0%
ncome	(169,610)	(71,788)	(173,010)	(3,400)	2%
Recharges	195,722	203,093	201,827	6,105	3%

Original	Forecast	Draft	Varia	ance
2020/2021	2020/2021	2021/2022	2020/21 ·	- 2021/22
£	£	£	£	%

Outdoor Sports & Recreation Facilities (Sports Pavilions) (Richard Rice)								
Premises	63,780	63,780	68,630	4,850	8%			
Capital Charges	21,400	21,400	21,400	0	0%			
Income	(38,230)	(28,250)	(38,990)	(760)	2%			
Recharges	2,600	2,600	2,600	0	0%			
Net Expenditure: Outdoor Sports & Recreation								
Facilities (Sports Pavilions)	49,550	59,530	53,640	4,090	8%			

Cemeteries (Richard Rice)							
Employees	313,620	267,838	314,670	1,050	0%		
Premises	75,960	78,351	123,070	47,110	62%		
Transport	13,080	13,080	15,730	2,650	20%		
Supplies & Services	37,910	53,175	49,430	11,520	30%		
Capital Charges	81,400	81,400	81,400	0	0%		
Income	(459,720)	(399,720)	(458,910)	810	(0%)		
Grants and Contributions	(141,180)	(51,180)	(191,200)	(50,020)	35%		
Recharges	84,877	88,682	163,792	78,915	93%		
Net Expenditure: Cemeteries	5,947	131,627	97,982	92,035	1548%		

Public Conveniences (Richard Rice)							
Premises	32,920	32,920	33,750	830	3%		
Capital Charges	38,600	38,600	38,600	0	0%		
Income	(150)	(150)	(150)	0	0%		
Recharges	91,605	96,623	94,419	2,814	3%		
Net Expenditure: Public Conveniences	162,975	167,992	166,619	3,644	2%		

Property Management and Office Accommodation (Richard Rice)								
Employees	557,020	654,013	557,650	630	0%			
Transport	5,000	4,300	5,100	100	2%			
Supplies & Services	62,390	73,295	57,670	(4,720)	(8%)			
Income	(11,190)	(11,190)	(31,410)	(20,220)	181%			
Recharges	(613,220)	(720,419)	(589,010)	24,210	(4%)			
Net Expenditure: Property Management and Office								
Accommodation	(0)	(0)	(0)	(0)	0%			

Investment Property (Richard Rice)					
Premises	726,318	771,316	707,670	(18,648)	(3%)
Supplies & Services	8,700	8,700	8,730	30	0%
Income	(5,108,780)	(4,188,780)	(4,200,970)	907,810	(18%)
Recharges	579,674	615,243	460,836	(118,837)	(21%)
Net Expenditure: Investment Property	(3,794,088)	(2,793,521)	(3,023,734)	770,355	(20%)
Net Expenditure: Finance & Resources	3,719,156	5,308,180	918,172	(2,800,984)	(75%)

(0)

0

### FINANCE & RESOURCES COMMITTEE GENERAL FUND BUDGET DETAIL 2021/22

Origi			Variance
2020/2 £	2021 2020/2 £	2021 2021/2023 £	2 2020/21 - 2021/22 £ %

### Housing & Regeneration Management (Mark Gaynor)

Employees	268,780	275,977	268,340	(440)	(0%)
Transport	390	390	400	10	3%
Supplies & Services	3,380	3,380	3,380	0	0%
Recharges	(272,550)	(279,747)	(272,120)	430	(0%)
Net Expenditure: Management Team and Other					
Support Overheads	0	(0)	0	(0)	

0

(0)

**Net Expenditure: Housing & Regeneration** 

Management

Neighbourhood Delivery (AD Neighbourhood Delivery)

Management Team and Other Support Overheads (AD Neighbourhood Delivery)							
Employees	171,420	175,334	174,080	2,660	2%		
Transport	230	50	230	0	0%		
Supplies & Services	1,330	900	1,340	10	1%		
Recharges	(172,980)	(176,284)	(175,650)	(2,670)	2%		
Net Expenditure: Management Team and Other							
Support Overheads	0	(0)	0	0			

Corporate Health & Safety (Emma Walker)					
Employees	141,640	154,027	144,580	2,940	2%
Transport	340	340	350	10	3%
Supplies & Services	53,970	53,970	54,010	40	0%
Recharges	(195,949)	(208,337)	(198,940)	(2,990)	2%
Net Expenditure: Corporate Health & Safety	(0)	(0)	(0)	(0)	
Net Expenditure: Neighbourhood Delivery	(0)	(0)	0	(0)	

### Net Expenditure: Neighbourhood Delivery

### Performance and Projects (Linda Roberts)

Business Improvement (Ben Trueman)							
Employees	175,860	175,859	175,590	(270)	(0%)		
Transport	200	200	200	0	0%		
Supplies & Services	10,990	13,990	174,210	163,220	1485%		
Recharges	(187,050)	(190,049)	(350,000)	(162,950)	87%		
Net Expenditure: Business Improvement	0	0	0	0			

Information and Communication Technology (Ben Trueman)							
Employees	866,620	834,235	867,470	850	0%		
Transport	1,300	1,300	1,340	40	3%		
Supplies & Services	629,990	679,990	652,080	22,090	4%		
Capital Charges	345,900	345,900	345,900	0	0%		
Recharges	(1,843,811)	(1,861,425)	(1,866,790)	(22,980)	1%		
Net Expenditure: Information and Communication							
Technology	0	0	0	(0)			

Original	Forecast	Draft	Variance	
2020/2021	2020/2021	2021/2022	2020/21 -	2021/22
£	£	£	£	%

Management Team and Other Support Overheads (Linda Roberts)					
Employees	171,660	171,660	271,370	99,710	58%
Recharges	(171,660)	(171,660)	(271,370)	(99,710)	58%
Net Expenditure: Management Team and Other					
Support Overheads	(0)	0	(0)	0	

Human Resources (Matt Rawdon)					
Employees	677,764	685,877	757,840	80,076	12%
Transport	430	430	440	10	2%
Supplies & Services	121,910	111,910	193,830	71,920	59%
Third-Parties	56,830	70,000	57,970	1,140	2%
Recharges	(671,524)	(683,117)	(749,981)	(78,457)	12%
Net Expenditure: Human Resources	185,410	185,101	260,099	74,689	40%
Net Expenditure: Performance and Projects	185,409	185,101	260,099	74,689	40%

# Planning, Development and Regeneration (James Doe)

Management Team and Other Support Overheads (Ja	ames Doe)				
Employees	175,690	175,690	175,490	(200)	(0%)
Transport	1,160	1,160	1,180	20	2%
Supplies & Services	5,340	5,340	5,350	10	0%
Recharges	(182,190)	(182,190)	(182,020)	170	(0%)
Net Expenditure: Management Team and Other					· · · · · ·
Support Overheads	(0)	(0)	(0)	0	
Net Expenditure: Planning, Development and Regeneration	(0)	(0)	(0)	0	
Net Expenditure: Finance & Resources	5,989,111	10,600,665	3,287,570	(2,701,541)	(45%)